

# **ANNUAL REPORT 2018**





# Profile

As moves to establish new banks that were more community-based gathered momentum, the Chiba Kogyo Bank was founded in 1952 with the spirit of "acting as a reliable adviser to small- and medium-sized enterprises in Chiba Prefecture" and opened for business in Chiba City, Chiba Prefecture.

By putting into practice its corporate philosophy of "Moving Forward with the Region, with Heartfelt Kindness Toward Customers," the Bank has gained trust from regional customers and has promoted community-based finance rooted in the regional area and contributed to the local economy and local society, striving to be "a bank that continues to be chosen, with an absolute presence indispensable to the area and our customers."

Name:	The Chiba Kogyo Bank, Ltd.
Date of Establishment:	January 18, 1952 (Start of Business: March 3, 1952)
Head Office:	1-2, Saiwaicho 2-chome, Mihama-ku, Chiba 261-0001
	Telephone: +81-43-243-2111
	URL: https://www.chibakogyo-bank.co.jp
Financial Market Division:	2-2, Saiwaicho 2-chome, Mihama-ku, Chiba 261-0002
	Telephone: +81-43-243-0852
	SWIFT Address: CHIK JP JT
	Fax Number: +81-43-243-0235
Network	
Head Office and Branches:	74
Number of Employees:	1,348
Stock Exchange Listing:	1st Section of Tokyo Stock Exchange
Paid-in Capital:	¥62,120 million
Number of Common Stock:	Authorized: 296,000 thousand shares
	Issued and outstanding: 62,222,045 shares

#### Corporate Outline (As of March 31, 2018)

#### Number of Common Stock Shareholders: 11,446

The Chiba Kogyo Bank, Ltd. is an affiliate under the equity method of Mizuho Financial Group, Inc.

Name	Location	Business category	Capital (Millions of yen)	Founded	Percentage of voting rights of the Bank
Mizuho Financial Group, Inc.	Chiyoda-ku, Tokyo	Holding company for financial service companies	2,256,548	Jan. 8, 2003	17.0% (17.0%)

Note: Figures in parentheses in the column "Percentage of voting rights of the Bank" represent the Bank's shares held by subsidiaries of Mizuho Financial Group, Inc.

#### Contents

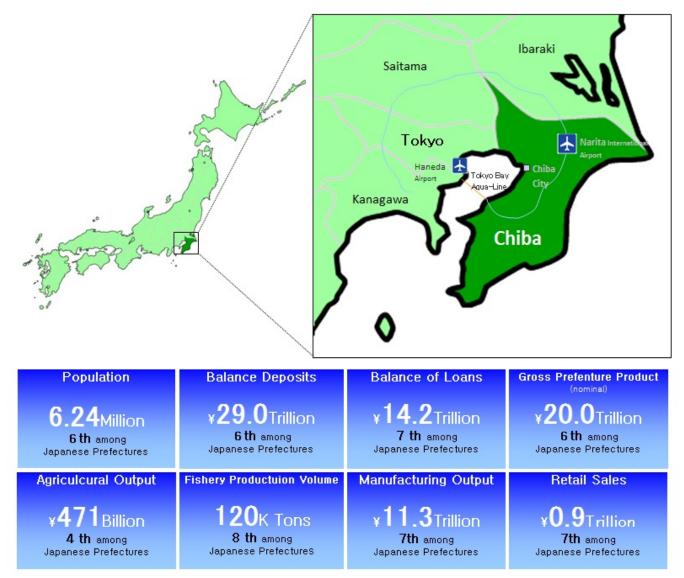
- 01 Profile
- 01 Corporate Outline
- 02 Chiba Prefecture Our Business Base
- 03 Message from the President 04 Medium Term Management Plan
- 04 Business Highlights
- 06 Corporate Social Responsibility (CSR)

- 09 Summary of Selected Financial Data (Consolidated)
- 10 Business Performance (Consolidated)
- 11 Consolidated Financial Statements
- 19 Consolidated Subsidiaries
- 19 Organization Chart
- 20 Board of Directors, Corporate Auditors and Executive Officers
- 20 Major Shareholders (Common Stock)

# Chiba Prefecture – Our Business Base

Chiba Prefecture, the Chiba Kogyo Bank's business base, is located adjacent to Tokyo, and plays an important role in the functions of the Greater Tokyo Area.

Industry inside the prefecture is extremely active and well-balanced, and the prefecture is in the top rank nationally -- in agriculture, marine products, industrial products, commercial trade and also gross prefectural product. Chiba Prefecture is also home to many of Japan's preeminent facilities, including Makuhari Messe, one of Japan's largest convention facilities, and Narita International Airport. In addition, with the enhanced development of the Tokyo Bay Aqua-Line Expressway (Trans-Tokyo Bay Highway connecting Chiba Prefecture and Kanagawa Prefecture) and the beltway connecting the core cities of the Greater Tokyo Area, accessibility to the metropolitan center has been greatly improved, and thus the number of sightseeing visitors to Chiba Prefecture is on an increasing trend. As preparations advance for the Tokyo Olympics and Paralympics in 2020, Chiba Prefecture is a prospering market, and is predicted to grow further in the future.



Source: Oct.1.2017, Ministry of Internal Affairs and Communications, Mar.31.2018 Bank of Japan, Annual Report on Prefectural Accounts, 2014, Cabinet Office, Statistics of Agricultural Income Produced, 2016, Production Statistics for the Fishing and Aquaculture industries, 2016, Ministry of Agriculture, Forestry and Fisheries, Census of Manufactures 2016, Current Survey of Commerce 2017, Ministry of Economy, Trade and Industry

#### **Message from the President**



Shunichi Aoyagi President (CEO)

On this occasion, we have formulated the "Annual Report 2018," which highlights the Bank's management activities and operating results for FY2017, and provides an overview of our CSR and other initiatives. We would be pleased if stakeholders could take the time to peruse this document.

Chiba Prefecture, the basis for business of Chiba Kogyo Bank (the "Bank"), has been seeing a continual influx of residents, and as of FY2017, it is home to over 6.25 million people. Moreover, the prefecture has plenty of potential to sustain and increase its growth, amid a situation where it has been steadily developing its expressways and other infrastructure, and is also expected to reap economic benefits associated with the Tokyo Olympic and Paralympic Games to be held two years from now.

However, the prospect of net interest income expansion seems unlikely given factors over the medium to long term that include, in addition to the shrinking market due to Japan's progressively falling birthrate and aging population, the currently continuing low interest rate environment.

Furthermore, whereas we anticipate excessive supply of financial products and services due to growing financial competition, including that involving other business lines, it also seems likely that business challenges of the prefecture's small and medium enterprises and individual customer needs will become increasingly diverse and sophisticated.

Amid that environment, the Bank has been steadily carrying out its Medium-Term Management Plan, "Consulting Kodo Project 2019" for which FY2018 is the final fiscal year, and it has accordingly been making progress with its "Implementation of Consulting Kodo" customer-first concept geared to achieving the "Establishment as a Consulting Bank" goal.

With respect to corporations and individual business owners, we have been actively drawing on our consulting capabilities, in addition to carrying out our core business of financing of operational funds. This has entailed providing support for business succession, promoting sales mediation and business matching, making use of idle properties, providing assistance to deploy overseas operations, and supporting expansion of overseas sales channels, while teaming up with external specialized organizations on the basis of understanding and analyzing business challenges facing our customers.

As a result, we achieved our target for profit amid an increase in fees and commissions, and despite a decrease in net interest income with respect to our customers during FY2017.

With the aims of expanding its customer base and supporting growth of local companies, the Bank will realize its "Establishment as a Consulting Bank" goal with everyone at the Chiba Kogyo Bank working as a team in meeting the expectations of its shareholders, customers and everyone in the region.

I look forward to your further support in the future.

# Consulting Kodo Project 2019 (FY2016-2018)

The Bank has carried out numerous initiatives with the "Implementation of Consulting Kodo," in which the customer is considered first, as its core strategy.

#### **Business Highlight**

Initiatives for promotion of "regional regeneration" and community revitalization

Cooperation toward realizing urban planning projects to enhance Sosa City's version of quality lifelong living

The Bank has been providing support for urban planning based on the Comprehensive Strategy for Sosa City: Community, People and Work Creation.

In addition to providing financial support, the Bank also prepared a business plan encompassing multifaceted ideas. This has involved operating a council for the project, taking part as a member, and also engaging in dialogue with community members through council meetings over the span of one year.

Construction was completed on a certified center for early childhood education and care in March 2018, and there are plans going forward to successively continue with new construction that will provide serviced housing for elderly residents and facilities that act as community hubs.

The urban planning projects are expected to stem the decline of Sosa City's population while creating new business and jobs.

#### Support for agri-food businesses

#### Support for the "Michi-no-Eki" (roadside rest area) revitalization project

The Bank gave its support with respect to revitalizing the Michi-no-Eki Shirahama-nojimazaki rest area situated in Minamiboso City.

A direct sales outlet for agricultural products and other such items has been built, and a nearby greenhouse with an elevated cultivation system has been set up, which offers visitors a pick-your-own method of purchasing strawberries.

In addition to its backing with respect to capital expenditure, the Bank also provided support from the initial phases of planning, in partnership with Minamiboso City.

The project greatly contributes to the local economy by helping to promote local agriculture.



Michi-no-Eki Shirahama-nojimazaki

#### Assistance to deploy overseas operations

#### "Chiba-kun Café in Taiwan" opened for a limited time

As one of the events to commemorate its 65-year anniversary since foundation, the Bank held an event to convey the appeal of Chiba Prefecture to people in Taiwan and promote greater international tourism in Chiba Prefecture.

In addition to being an initiative to promote Chiba Prefecture tourism, the event was also used as a forum for engaging in public relations regarding the products and services of the Bank's customer companies.

#### Support for business succession

#### Received the "Regional Contribution Award" for the second consecutive year!

The Bank received the "Regional Contribution Award" for the second consecutive year at the "Sixth M&A Bank of the Year Award Ceremony" held by Nihon M&A Center Inc., as recognition for its outstanding achievements in the Kanto region.

#### **Fintech initiatives**

#### Partnership agreement on digitization strategy concluded among seven regional banks

The Bank and six other banks have concluded the "FinX Partnership" agreement. In June 25, 2018, a joint investment company "FinX Digital Co., Ltd." was established by the "FinX Partner" banks.

Under the partnership, the banks will work together to provide new services while working to not only digitalize existing financial services, but also digitize the financial institutions themselves, particularly in terms of developing artificial intelligence, adopting robotic process automation (RPA), going paperless, and eliminating back office operations.



### Corporate Social Responsibility (CSR)

## The Chiba Kogyo Bank's CSR

Having established the corporate philosophy of "Moving Forward with the Region, with Heartfelt Kindness Toward Customers," the Bank takes a community-based approach to conducting its business activities on the basis of the corporate philosophy with respect to its social responsibility as a regional financial institution that develops in step with its communities. In so doing, we aim to contribute to the growth and development of all our stakeholders, which includes our customers, shareholders, employees and communities.

In recent years, there have been increasing efforts to address prevailing challenges on a global scale, in part by incorporating Sustainable Development Goals (SDGs) contained in the "2030 Agenda" which was adopted by the UN General Assembly in 2015. Going forward, it is hoped that greater regional sustainability will be achieved from both an environmental and economic perspective.

Accordingly, given its aims of helping to bring about sustainable growth of communities and local economies while also creating new forms of corporate value, the Bank will actively take on environmental, social and governance (ESG) challenges as part of its "The Chiba Kogyo bank's CSR" activities.

The Bank's CSR initiatives are grouped on the basis of an ESG perspective, as follows:

#### **Environment**

#### **Environmental initiatives**

#### Environmentally-sound bank branch design

We promote design of bank branches that are earth-friendly and readily accessible to all of our customers. In order to help reduce carbon dioxide emissions while addressing global warming, renovated bank branches have been equipped with hybrid street lighting that uses two forms of clean energy, wind and solar, as well as solar power generation systems (3.11kW generation capacity).

#### Environmental volunteer activities

Bank employees, staff and their family members have taken part in a prefectural-level "zero waste" campaign (approx. 1,000 participants).

#### Forest preservation and cultivation activity "Chiba Kogin Forest"

We engage in activities to regenerate prefectural forests at the Niibori coast of Sosa City. This has involved cutting underbrush and planting 5,000 trees thus far.



#### **Financial education activities**

#### "Summer Kids School 2017" summer camp

We held the "Summer Kids School" for the 11th time, for elementary school students in Chiba Prefecture. Children attending learned about money and gained hands-on experience "working" at ZOZO Marine Stadium.



#### Human resources training and skills development

■ Received "Good Career Company Award 2017" grand prize (award from Japan's Minister of Health, Labour and Welfare)

This is the first time a regional bank has been awarded the grand prize.

The award showcases the Bank's exemplary efforts to provide career support.



President & CEO Shunichi Aoyagi (center) at the awards ceremony

#### Initiatives geared to employee empowerment through diversity (As of Oct. 31,2017) ■ Active promotion of women to managerial positions

The Bank has 225 female managers, which accounts for 27.4% of its overall managerial workforce. Also, women act as branch managers at four of the Bank's 74 branches.

# Active placement of women to financing administration and lending services, and head office operations

Given that we actively assign women to positions that involve financing administration and lending services, 44 of our female employees currently handle such duties. Meanwhile, 98 women handle head office operations.

#### **Community service activities**

#### Complimentary bicycle reflectors

We gave 30,000 complimentary bicycle reflectors to new junior high school students in Chiba Prefecture, and have given away a total of 316,000 such reflectors so far, over the last 24 years.

# Governance

## Corporate governance

#### Basic views

The Bank's corporate governance framework enables us to make decisions in a manner that is transparent, fair, expeditious, and resolute, upon having considered our shareholders, customers, officers and employees, community members and other stakeholders.

We regard the matter of strengthening and enhancing the Bank's corporate governance practices as one of our key managerial challenges, knowing that we must effectively perform corporate governance in order to put the basic values of our corporate philosophy into practice with respect to "Moving Forward with the Region, with Heartfelt Kindness Toward Customers."



#### **Risk management**

#### Fundamental approach

The Bank regards the task of controlling risk as a key managerial challenge, and has accordingly established a risk control framework appropriately tailored to the areas, scope and nature of risk inherent in banking operations. Accordingly, our fundamental approach to controlling risk involves developing a more robust business platform through efforts to maintain and improve the soundness of our management by accurately assessing risk and appropriately managing it.

#### **Compliance**

The Bank remains continually aware that banks bear substantial responsibility with respect to the public and society. As such, we believe compliance involves ensuring that "officers and bank employees observe laws and regulations, and accordingly carry out our business activities in a fair and honest manner adhering to societal norms."

Thus, we regard the matter of ensuring robust compliance as a fundamental principle of management, and have accordingly established a compliance framework that conforms with our "Basic Compliance Policy."

Note: Refer to the section "Business Highlight" on pages 4 and 5 for details on our initiatives that involve drawing on our business initiatives to address social challenges in terms of Japan's falling birthrate and aging population, population decline, and industrial development.

Fiscal year ended March 31	2014	2015	2016	2017	2	018
Consolidated ordinary income (Millions of ye (Thousands of U.S. doll		¥53,262	¥53,884	¥52,255	¥50,525	\$475,440
Consolidated ordinary profit (Millions of ye (Thousands of U.S. doll		13,182	12,566	9,322	9,489	89,291
Consolidated profit attributable to owners of parent (Millions of ye (Thousands of U.S. doll		8,442	7,901	6,388	6,771	63,715
Consolidated comprehensive incom (Millions of ye (Thousands of U.S. doll	e en) 7,960	19,785	1,174	3,631	7,934	74,659
Consolidated net assets (Millions of ye (Thousands of U.S. doll	· · ·	139,269	146,737	150,724	156,621	1,473,803
Consolidated total assets (Millions of ye (Thousands of U.S. doll		2,502,720	2,612,058	2,694,580	2,739,444	25,778,150
Net assets per share (Ye (U.S. doll	1 / 89 / /	1,635.99	1,449.71	1,465.62	1,554.72	14.63
Basic earnings per share (Ye (U.S. doll	124.37	127.46	101.99	67.41	78.79	0.74
Diluted earnings per share (Ye (U.S. doll	/b.11	79.34	75.03	45.34	52.35	0.49
Capital adequacy ratio	%) 5.18	5.46	5.51	5.48	5.59	
Consolidated capital adequacy ratio (under Japanese standards) (	%) 8.91	8.42	8.81	8.68	8.40	
Consolidated return on equity (	%) 5.62	6.45	5.62	4.37	4.49	
Consolidated price earnings ratio (Time	es) 5.75	6.28	4.99	9.12	5.83	
Cash flows from operating activities (Millions of ye (Thousands of U.S. doll	. ,	6,871	18,108	23,856	(19,686)	(185,245)
Cash flows from investing activities (Millions of ya) (Thousands of U.S. doll	en) 19,288	(16,538)	34,279	(10,978)	14,263	134,215
Cash flows from financing activities (Millions of ye (Thousands of U.S. doll	en) (67,456)	(7,264)	6,231	273	(2,060)	(19,385)
Cash and cash equivalents at end of period (Millions of ye (Thousands of U.S. doll		¥54,946	¥113,766	¥127,073	¥119,772	\$1,127,054
Number of employees [Separately, average number temporary employees] (Persol		1,393 [1,113]	1,422 [1,106]	1,442 [1,095]	1,461 [1,057]	

nary of Selected Einancial Data (Consolidated)

Notes: 1. U.S. dollar amounts are the yen equivalent, calculated, for convenience only, at a rate of ¥106.27 = U.S. \$1, the approximate Tokyo foreign exchange market rate as of March 30, 2018.

2. In the accounting treatment for consumption taxes and local taxes of the Bank and its consolidated subsidiaries, the tax-excluded method is used with the exception of some consolidated subsidiaries.

3. Capital adequacy ratio is calculated by dividing (total net assets at the end of current period - subscription warrant at the end of current period) by total assets at the end of current period.

4. The "Consolidated capital adequacy ratio (under Japanese standards)" has been calculated based on the "Criteria for Banks to Judge Whether Their Capital Adequacy Status Is Appropriate in Light of Their Assets, etc. Under Article 14-2 of the Banking Act" (Financial Services Agency Public Notice No. 19 of 2006).

#### **Business Performance (Consolidated)**

In FY2017 the Japanese economy continued on a track of mild recovery amid factors that included ongoing improvement in exports and corporate earnings underpinned by a strong global economy, along with signs of consumer spending also regaining momentum. However, the outlook remains unclear largely due to uncertainties with respect to potential political developments of the U.S. and North Korea.

The economy of Chiba Prefecture, which forms the basis for the Bank's business, showed signs of a mild recovery, despite some partial weakness. It maintained low bankruptcy numbers and continued on an upward trend with respect to employment.

Against this financial and economic backdrop, in April 2016, the Bank started the three-year Medium-Term Management Plan, "*Consulting Kodo Project 2019*," and has been actively carrying out specific strategic measures to overcome business challenges.

As a result, the Group's performance for FY2017 was as follows.

From an operational standpoint, deposits totaled ¥2,437.9 billion, an increase of ¥47.4 billion compared with the end of FY2016, primarily due to an increase in individual deposits. Loans and bills discounted amounted to ¥2,053.4 billion, an increase of ¥63.7 billion compared with the end of FY2016, as a result of efforts to discover latent financing needs through consulting sales activities, and proactive efforts toward financial needs of business partners. Securities holdings amounted to ¥497.1 billion, down ¥18.5 billion from the end of FY2016.

From a profit and loss standpoint, ordinary income decreased ¥1.729 billion year on year to ¥50.525 billion due to sluggish interest income as a result of lower yields on loan interest, although fees and commissions increased year-on-year largely stemming from strong sales of investment trusts. Meanwhile, ordinary expenses decreased ¥1.896 billion year on year to ¥41.036 billion, owing to a substantially diminished cost burden associated with disposal of nonperforming loans. As a result, the Group posted ordinary profit of ¥9.489 billion, an increase of ¥166 million year on year. Profit attributable to owners of parent increased ¥383 million year on year to ¥6.771 billion.

Business performance by segment was as follows. Ordinary income from banking business decreased ¥1.951 billion year on year to ¥41.761 billion, while its segment profit increased ¥34 million to ¥8.424 billion. Ordinary income from leasing business increased ¥144 million year on year to ¥8.323 billion, while its segment profit decreased ¥36 million to ¥141 million. Ordinary income from credit guarantee and credit card business increased ¥32 million year on year to ¥2.089 billion, while its segment profit increased ¥185 million to ¥1.162 billion. Ordinary income from other business segment decreased ¥6 million year on year to ¥2.467 billion, while its segment profit decreased ¥146 million to ¥96 million.

The consolidated capital adequacy ratio (under Japanese standards) at the end of FY2017 dropped 0.28 percentage points from the end of FY2016 to 8.40%.

# **Consolidated Financial Statements**

# (1) Consolidated Balance Sheets

	(Million:	(Thousands of U.S. dollars)*	
	As of March 31, 2017	As of March 31, 2018	As of March 31, 2018
Assets			
Cash and due from banks	¥128,541	¥120,519	\$1,134,083
Monetary claims bought	131	103	969
Trading account securities	44	69	649
Securities	515,741	497,174	4,678,404
Loans and bills discounted	1,989,720	2,053,457	19,323,017
Foreign exchanges	2,501	3,107	29,237
Other assets	28,172	33,930	319,281
Tangible fixed assets	19,958	21,420	201,562
Buildings, net	6,724	7,098	66,792
Land	10,923	12,187	114,680
Leased assets, net	45	67	630
Construction in progress	25	-	-
Other tangible fixed assets	2,240	2,066	19,441
Intangible fixed assets	2,633	2,622	24,673
Software	2,018	2,062	19,403
Leased assets	226	170	1,600
Other intangible fixed assets	389	388	3,651
Deferred tax assets	7,750	6,281	59,104
Customers' liabilities for acceptances and guarantees	11,638	11,951	112,459
Allowance for loan losses	(12,254)	(11,193)	(105,326)
– Total assets	2,694,580	2,739,444	25,778,150
Liabilities	, ,		, ,
Deposits	2,390,475	2,437,904	22,940,661
Negotiable certificates of deposit	65,700	65,000	611,650
Payables under securities lending transactions	17,230	18,346	172,636
Borrowed money	26,084	24,354	229,171
Foreign exchanges	88	. 79	743
Other liabilities	22,037	15,349	144,434
Net defined benefit liability	9,455	8,524	80,211
Provision for directors' retirement benefits	46	57	536
Provision for reimbursement of deposits	1,056	1,093	10,285
Deferred tax liabilities	43	163	1,534
Acceptances and guarantees	11,638	11,951	112,459
Total liabilities	2,543,856	2,582,823	24,304,347
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Capital stock	62,120	62,120	584,549
Capital surplus	9,413	9,402	88,473
Retained earnings	69,105	73,818	694,627
Treasury shares	(60)	(39)	(367)
Total shareholders' equity	140,579	145,301	1,367,281
Valuation difference on available-for-sale securities	9,602	9,996	94,062
Remeasurements of defined benefit plans	,		
	(2,425)	(1,974)	(18,575)
Total accumulated other comprehensive income	7,177	8,022	75,487
Subscription warrant	47	59	555
Non-controlling interests	2,919	3,237	30,460
Total net assets	150,724	156,621	1,473,803
Total liabilities and net assets	¥2,694,580	¥2,739,444	\$25,778,150

# (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

## (Consolidated Statements of Income)

	(Million	(Millions of yen)		
	Fiscal year ended March 31, 2017	Fiscal year ended March 31, 2018	Fiscal year ended March 31, 2018	
Ordinary income	¥52,255	¥50,525	\$475,440	
Interest income	28,828	27,628	259,979	
Interest on loans and discounts	23,244	22,288	209,730	
Interest and dividends on securities	5,084	5,031	47,342	
Interest on call loans and bills bought	11	11	104	
Interest on deposits with banks	242	144	1,355	
Other interest income	245	152	1,430	
Fees and commissions	9,314	10,312	97,036	
Other ordinary income	3,101	1,461	13,748	
Other income	11,011	11,123	104,667	
Reversal of allowance for loan losses	-	66	621	
Recoveries of written off claims	1,129	824	7,754	
Other	9,881	10,231	96,274	
Ordinary expenses	42,932	41,036	386,148	
Interest expenses	1,098	1,185	11,151	
Interest on deposits	755	619	5,825	
Interest on negotiable certificates of deposit	7	7	66	
Interest on call money and bills sold	10	(4)	(38	
Interest on payables under securities lending transactions	52	276	2,597	
Interest on borrowings and rediscounts	261	279	2,625	
Other interest expenses	10	6	56	
Fees and commissions payments	3,104	3,494	32,879	
Other ordinary expenses	2,625	1,176	11,066	
General and administrative expenses	25,804	25,785	242,637	
Other expenses	10,299	9,393	88,388	
Provision of allowance for loan losses	1,082	-	-	
Other	9,216	9,393	88,388	
- Drdinary profit	9,322	9,489	89,291	
- Extraordinary income	2	_	_	
Gain on disposal of non-current assets	2	_	-	
Extraordinary loss	427	104	979	
Loss on abandonment of non-current assets	91	55	518	
Impairment loss	336	48	452	
Profit before income taxes	8,896	9,384	88,303	
ncome taxes - current	904	1,341	12,619	
ncome taxes - deferred	1,363	1,126	10,596	
Total income taxes	2,268	2,467	23,214	
	6,628	6,917	65,089	
Profit attributable to non-controlling interests	240	145	1,364	
Profit attributable to owners of parent	¥6,388	¥6,771	\$63,715	

## (Consolidated Statements of Comprehensive Income)

	(Million:	(Thousands of U.S. dollars)*	
	Fiscal year ended March 31, 2017	Fiscal year ended March 31, 2018	Fiscal year ended March 31, 2018
Profit	¥6,628	¥6,917	\$65,089
Other comprehensive income	(2,996)	1,017	9,570
Valuation difference on available-for-sale securities	(3,660)	566	5,326
Remeasurements of defined benefit plans, net of tax	664	451	4,244
Comprehensive income	¥3,631	¥7,934	\$74,659
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	3,377	7,617	71,676
Comprehensive income attributable to non-controlling interests	254	317	2,983

# (3) Consolidated Statements of Changes in Equity

Fiscal	year	ended	March	۱ <mark>31</mark> ,	<b>2017</b>
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					(Millions of yen)			
	Shareholders' equity							
-	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of current period	62,120	6,971	64,831	(67)	133,856			
Changes of items during period								
Issuance of new shares	5,760	5,760			11,520			
Transfer to other capital surplus from capital stock	(5,760)	5,760			_			
Dividends of surplus			(2,114)		(2,114)			
Profit attributable to owners of parent			6,388		6,388			
Purchase of treasury shares				(9,075)	(9,075)			
Disposal of treasury shares		(2)		7	4			
Retirement of treasury shares		(9,074)		9,074	_			
Net changes of items other than shareholders' equity								
Total changes of items during period	_	2,442	4,273	6	6,723			
Balance at end of current period	62,120	9,413	69,105	(60)	140,579			

	Accumulat	ted other comprehen	sive income			
	Valuation difference on available-for- sale securities	Remeasure- ments of defined benefit plans	Total accumulated other comprehensive income	Subscription warrant	Non-controlling interests	Total net assets
Balance at beginning of current period	13,278	(3,090)	10,188	31	2,661	146,737
Changes of items during period						
Issuance of new shares						11,520
Transfer to other capital surplus from capital stock						—
Dividends of surplus						(2,114)
Profit attributable to owners of parent						6,388
Purchase of treasury shares						(9,075)
Disposal of treasury shares						4
Retirement of treasury shares						_
Net changes of items other than shareholders' equity	(3,675)	664	(3,011)	16	258	(2,736)
Total changes of items during period	(3,675)	664	(3,011)	16	258	3,987
Balance at end of current period	9,602	(2,425)	7,177	47	2,919	150,724

## Fiscal year ended March 31, 2018

	(Millions of yei) Shareholders' equity							
-	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of current period	62,120	9,413	69,105	(60)	140,579			
Changes of items during period								
Dividends of surplus			(2,059)		(2,059)			
Profit attributable to owners of parent			6,771		6,771			
Purchase of treasury shares				(0)	(0)			
Disposal of treasury shares		(11)		21	10			
Net changes of items other than shareholders' equity								
Total changes of items during period	_	(11)	4,712	20	4,722			
Balance at end of current period	62,120	9,402	73,818	(39)	145,301			

	Accumulat	ed other comprehen	sive income			
	Valuation difference on available-for- sale securities	Remeasure- ments of defined benefit plans	Total accumulated other comprehensive income	Subscription warrant	Non-controlling interests	Total net assets
Balance at beginning of current period	9,602	(2,425)	7,177	47	2,919	150,724
Changes of items during period						
Dividends of surplus						(2,059)
Profit attributable to owners of parent						6,771
Purchase of treasury shares						(0)
Disposal of treasury shares						10
Net changes of items other than shareholders' equity	393	451	845	12	317	1,175
Total changes of items during period	393	451	845	12	317	5,897
Balance at end of current period	9,996	(1,974)	8,022	59	3,237	156,621

## Fiscal year ended March 31, 2018

(Thousands of U.S. dollars)\*

	Shareholders' equity							
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of current period	584,549	88,576	650,278	(565)	1,322,847			
Changes of items during period								
Dividends of surplus			(19,375)		(19,375)			
Profit attributable to owners of parent			63,715		63,715			
Purchase of treasury shares				(0)	(0)			
Disposal of treasury shares		(104)		198	94			
Net changes of items other than shareholders' equity								
Total changes of items during period	_	(104)	44,340	188	44,434			
Balance at end of current period	584,549	88,473	694,627	(367)	1,367,281			

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Remeasure- ments of defined benefit plans	Total accumulated other comprehensive income	Subscription warrant	Non-controlling interests	Total net assets
Balance at beginning of current period	90,355	(22,819)	67,536	442	27,468	1,418,312
Changes of items during period						
Dividends of surplus						(19,375)
Profit attributable to owners of parent						63,715
Purchase of treasury shares						(0)
Disposal of treasury shares						94
Net changes of items other than shareholders' equity	3,698	4,244	7,951	113	2,983	11,057
Total changes of items during period	3,698	4,244	7,951	113	2,983	55,491
Balance at end of current period	94,062	(18,575)	75,487	555	30,460	1,473,803

# (4) Consolidated Statements of Cash Flows

	(Millions of yen)		(Thousands of U.S. dollars)*
	Fiscal year ended March 31, 2017	Fiscal year ended March 31, 2018	Fiscal year ende March 31, 2018
ash flows from operating activities			
Profit before income taxes	¥8,896	¥9,384	\$88,303
Depreciation	2,143	2,155	20,279
Impairment loss	336	48	452
Increase (decrease) in allowance for loan losses	233	(1,061)	(9,984
Increase (decrease) in net defined benefit liability	(1,106)	(931)	(8,761
Increase (decrease) in provision for directors' retirement benefits	(3)	11	104
Increase (decrease) in provision for reimbursement of deposits	19	36	339
Gain on fund management	(28,828)	(27,628)	(259,979
Financing expenses	1,098	1,185	11,151
Loss (gain) related to securities	(720)	(911)	(8,573
Foreign exchange losses (gains)	(155)	(182)	(1,713
Loss (gain) on disposal of non-current assets	89	55	518
Net decrease (increase) in trading account securities	108	(25)	(235
Net decrease (increase) in loans and bills discounted	(77,104)	(63,737)	(599,765
Net increase (decrease) in deposit	52,115	47,428	446,297
Net increase (decrease) in negotiable certificates of deposit	9,600	(700)	(6,587
Net increase (decrease) in borrowed money (excluding subordinated borrowings)	2,598	(1,729)	(16,270
Net decrease (increase) in deposit (excluding deposit paid to Bank of Japan)	6,610	721	6,78
Net decrease (increase) in call loans	432	28	26
Net increase (decrease) in payables under securities lending transactions	17,230	1,115	10,49
Net decrease (increase) in foreign exchanges - assets	1,366	(606)	(5,70)
Net increase (decrease) in foreign exchanges - liabilities	13	(8)	(7:
Proceeds from fund management	29,288	27,761	261,23
Payments for finance	(1,232)	(1,322)	(12,440
Other, net	1,309	(10,144)	(95,45
Subtotal	24,340	(19,054)	(179,29)
Income taxes paid	(484)	(631)	(5,938
Net cash provided by (used in) operating activities ash flows from investing activities	23,856	(19,686)	(185,24
Purchase of securities	(170,748)	(158,906)	(1,495,30
Proceeds from sales of securities	95,736	84,230	792,604
Proceeds from redemption of securities	66,214	92,348	868,994
Purchase of tangible fixed assets	(1,459)	(2,613)	(24,58
Proceeds from sales of tangible fixed assets	19	0	(
Purchase of intangible assets	(740)	(795)	(7,482
<ul> <li>Net cash provided by (used in) investing activities</li> </ul>	(10,978)	14,263	(134,21
ash flows from financing activities			
Proceeds from issuance of common shares	11,461	—	-
Purchase of treasury shares	(9,075)	(0)	(0
Proceeds from sales of treasury shares	1	0	(
Cash dividends paid	(2,114)	(2,059)	(19,375
Net cash provided by (used in) financing activities	273	(2,060)	(19,385
	155	182	1,713
ffect of exchange rate change on cash and cash equivalents	155		
	13,306	(7,300)	68,693
ffect of exchange rate change on cash and cash equivalents		(7,300) 127,073	

#### - Cash Flows

Cash flows during FY2017 and their causes are as follows.

#### Cash flows from operating activities

Net cash used in operating activities amounted to ¥19.6 billion (a decrease of ¥43.5 billion from ¥23.8 billion provided in FY2016). The main contributory factors were ¥9.3 billion in profit before income taxes, an increase of ¥63.7 billion in loans and bills discounted and an increase of ¥47.4 billion in deposit.

#### Cash flows from investing activities

Net cash provided by investing activities amounted to ¥14.2 billion (an increase of ¥25.2 billion from ¥10.9 billion used in FY2016). The main contributory factors were ¥176.5 billion in proceeds from sales and redemption of securities, ¥158.9 billion in purchase of securities and ¥2.6 billion in purchase of tangible fixed assets.

#### Cash flows from financing activities

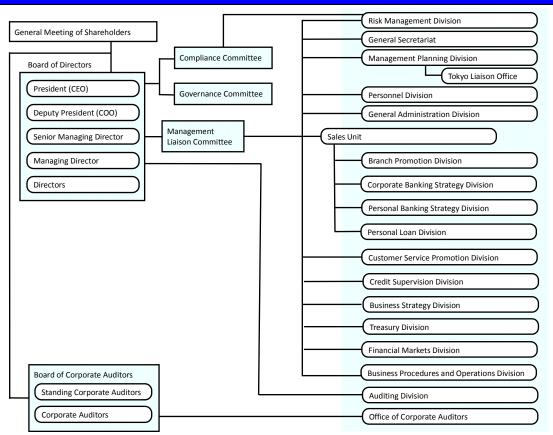
Net cash used in financing activities amounted to ¥2.0 billion (a decrease of ¥2.3 billion from ¥0.2 billion provided in FY2016). The main contributory factor was ¥2.0 billion in cash dividends paid.

As a result, cash and cash equivalents at the end of FY2017 amounted to ¥119.7 billion (a decrease of ¥7.3 billion year on year).

# Consolidated Subsidiaries (As of March 31, 2018)

Chiba Kogin Card Service Co., Ltd.	
Main business line:	Credit card business, guarantees of housing and other loans
Established:	April 1979
Capital:	¥100 million
Equity share of the Bank and subsidiaries:	100.0%
Chiba Kogin Business Service Co., Ltd.	
Main business line:	Clerical operations for the Bank
Established:	January 1986
Capital:	¥10 million
Equity share of the Bank and subsidiaries:	100.0%
Chiba General Lease Co., Ltd.	
Main business line:	Leasing, loans
Established:	December 1982
	December 1982
Capital:	¥90 million
Capital: Equity share of the Bank and subsidiaries:	¥90 million
•	¥90 million
Equity share of the Bank and subsidiaries:	¥90 million
Equity share of the Bank and subsidiaries: Chiba Kogin Computer Soft Co., Ltd.	¥90 million 26.1%
Equity share of the Bank and subsidiaries: Chiba Kogin Computer Soft Co., Ltd. Main business line:	¥90 million 26.1% Development, sale and maintenance of computer systems

# Organization Chart (As of June 30, 2018)



# Board of Directors, Corporate Auditors and Executive Officers (As of June 27, 2018)

President (CEO):	Shunichi Aoyagi
Deputy President (COO):	Ryuichi Matsumaru
Senior Managing Director:	Yoshiaki Tateno
Managing Director:	Hitoshi Umeda
Directors (Outside Directors):	Hisako Toya Eiji Yamada
Managing Executive Officers:	Shigeto Katoh Shigeki Ikeda Yasumitsu Kanda Hitoshi Yokoyama
Standing Corporate Auditors:	Kazuto Matsui Satoshi Hoshino
Corporate Auditors (Outside Corporate Auditors):	Takahiro Itsukaichi Masanori Ando
Executive Officers:	Yasuo Toda Akio Shimoma Katsumi Shirai Hiroshi Tanaka Takashi Furuyama Kouichi Kyoumasu Akira Miyamoto Osamu Koda

## Major Shareholders (Common Stock) (As of March 31, 2018)

Name	Number of Shares Owned	Proportion of Total Shares (%)
Mizuho Bank, Ltd.	9,583,910	15.41
The Master Trust Bank of Japan, Ltd. (trust account)	3,028,600	4.87
Japan Trustee Services Bank, Ltd. (trust account)	2,678,000	4.30
Sakamoto Feeds Co., Ltd.	1,249,700	2.00
Chase Manhattan Bank GTS Clients Account Escrow (Standing proxy: Mizuho Bank, Ltd., Settlement Sales Department)	1,188,565	1.91
Meiji Yasuda Life Insurance Co.	1,158,200	1.86
DFA Intl Small Cap Value Portfolio (Standing proxy: Citibank, N.A., Tokyo Branch)	1,145,700	1.84
Japan Trustee Services Bank, Ltd. (trust account-5)	1,034,300	1.66
Government of Norway (Standing proxy: Citibank, N.A., Tokyo Branch)	1,001,074	1.60
Japan Trustee Services Bank, Ltd. (trust account-9)	986,000	1.58

Note: The proportion of the number of shares owned to total shares was calculated after deducting treasury shares (36,483 shares).

\* While every best effort has been made to provide a translation meeting the quality standards required of professionals, the Bank does not guarantee it is 100% accurate. Therefore, please verify the original Japanese text for any final judgments made based on this information.

<sup>\*</sup> This document follows the Annual Select format for English-language disclosure developed by ZAIHON, INC. to increase the level of convenience of investors outside Japan based on Japanese-language statutory disclosure material, timely disclosure material prescribed by securities exchanges and voluntarily disclosed IR material. Annual Select is a registered trademark of ZAIHON, INC. Reproduction or copying without prior permission is prohibited.